Declassified in Part - Sanitized Copy Approved for Release 2012/01/19 : CIA-RDP89-00087R000100010008-2 MEMORANDUM FOR: I think this is well written I am a little concerned four the will who to the outside world (outside OL) since the Stems of Interest one attacked to the step notes which have a very with distribution. Over to you. STAT Date

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ROUTING AND RECORD SHEET					
SUBJECT: (Optional)					
Item of Interest for 17	Iu1 86				
FROM	<u> </u>	<u> </u>	EXTENSION	NO.	
C/IMSS					
			8131	DATE	
TO: (Onicer designation, room number, and building)	0	PATE		16 Jul 86	
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Assistant EO/OL		1/16	TR	0 to 4: John, I think this is a	
2.	16	116		good time to review some of what	
			:	we've tried to do through the "image" effort during the past	
Acting EO/OL 3.				year and use a "soft sell" to ga	
	1	1.	# .	support in this second year. Ar	
DD/L		14	-	you amenable to the idea and to content?	
4.		10			
D/L	/	6[7]		We've not included more examples	
5.	/		110	of staff/division accomplishments on their image-related MBOs, sind	
_OIMES	7/1	7/1	II.Z	most are still in process.	
5.	1/10	1/10	Appro	·	
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17 Jul 86

ITEM OF INTEREST INFORMATION & MANAGEMENT SUPPORT STAFF (IMSS)

	OL's "image-enhancement" program
25X1	Last summer, OL embarked on a program to enhance the image of our office as a whole and of our people individually. Not as a reason to pat ourselves on the back for our successes or beat our breasts over our failures but, rather, as an opportunity to take a <u>fresh look</u> at our support to each other and to the rest of the Agency improve our service wherever possible and enhance <u>understanding</u> by telling what we do and how we do it.
25X1	With one year behind us and a new fiscal year fast approaching this is a good time to review our efforts to reach those goals and to refocus on what we still can do in the months ahead.
25X1	IMSS' initial external (customer) and internal (OL) surveys revealed several recurring needs. The one cited most often was better communication about the who, what, why, when, and where of OL activities. Poor communications contribute to a lack of understanding. And that lack affects our service that is, our responsiveness to our customers' needs.
	Thus, improved communications became a first priority, with improved service a natural byproduct in many instances. Efforts included:
25X1 25X1	The D/L established a visitation program whereby each staff and division chief visit two customer components per month. And the D/L and/or DD/L visited several overseas stations earlier this fiscal year, in Feb holding a special conference attended by some 25 logs officers from European and African posts and HQ OL.
25X1	An expanded format for the <u>DDA</u> Quarterlies gave the DDA more details about OL activities. And new formats for <u>D/L</u> (now OL) Quarterlies now make that information available to all logs personnel in the Headquarters area through sessions at both HQ and
25X1	• FMD set up bimonthly meetings with HQ-area logs officers to discuss matters of common concern.
25X1	. IMSS (1) compiled the soon-to-be published "OL Yellow Pages," telling who to call for a multitude of OL services, and (2) began publishing special LANs to spread the word about OL. Also in the printing process are a colorful 18 x 24-inch poster containing our customers' suggestions for better service and another with suggestions from Supply Division personnel.

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Many OL staffs and divisions set special image-related objectives for FY 86. Some aimed at increasing efficiency by improving various processes. FMD, for example, reorganized its workflow process so that a single focal point can provide customers periodic feedback on project status; and IMSS arranged for OIS to conduct an information-handling audit to improve paper flow OL-wide.

We've made good progress. In the past year, OL has created a greater awareness of the important work we do and the professionalism of our people. We've increased communications among ourselves and with our customers, and we'll continue those efforts. We're raising our sensitivity to the quality and timeliness of our services. Our revitalized training program will better equip us for the jobs we're called on to do.

We can build on this impetus.

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In this second year, the emphasis will be on "DOING" -- finding how to give even better support than in the past and then taking steps to do it. The second phase of OL's "image enhancement" can be challenging and rewarding as well. And we all benefit in the process.

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